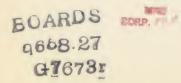
BUSINESS INFORMATION BUREAU CORPORATION FILE

### W. T. GRANT COMPANY ANNUAL REPORT 1942





### W. T. GRANT COMPANY ANNUAL REPORT 1942 Fiscal Year

To be submitted to the
Annual Meeting of Stockholders
April 20, 1943
1441 Broadway, New York, N. Y.

### BOARD OF DIRECTORS

### William T. Grant, Chairman

John G. Byler Karl D. Gardner

Joseph W. Chinn John M. Hancock

Howland S. Davis James L. O'Neill

Raymond H. Fogler Robert R. Updegraff

Clayton E. Freeman William B. Warner

### **OFFICERS**

William T. Grant, Chairman of the Board

Raymond H. Fogler, President and General Manager

Louis C. Lustenberger, Vice-President

John G. Byler, Vice-President and Treasurer

George I. Mason, Secretary

Robert A. Seidel, Comptroller

M. F. Ketz, Assistant Comptroller

**Executive Office** 

1441 Broadway, New York, N. Y.

Transfer Agent

Guaranty Trust Company
of New York

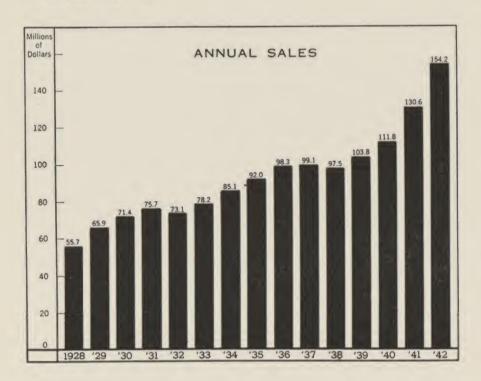
Registrar

Bankers Trust Company New York, N. Y.

### To the Stockholders of the W. T. Grant Company:

The following is a brief summary of the operation of your company for the fiscal year ended January 31, 1943.

Sales of \$154,204,453 were the largest in the history of the company. This is an increase of \$23,648,546 or 18.1% over sales of \$130,555,907 in the previous year.



Net earnings for the year were \$3,762,223, which compares with \$4,446,393 for the previous year. After payment of the full dividend on the preferred stock, earnings were \$2.86 per share on the common stock, compared with \$3.44 in the previous year. Dividends of \$1.40  $\alpha$  share were paid on the common stock.

Earnings are after deducting \$5,921,500 as provision for federal income and excess profits taxes. This tax provision does not include \$425,000 of excess profits tax which will be refunded to the company after the close of the war. In the previous year, provision for taxes was \$4,771,000.

Earnings before taxes in 1942 were \$9,683,723 compared with \$9,217,393 in the previous year.

On January 31, 1943, current assets of the company were \$33,294,229, including \$11,154,181 in cash, and current liabilities were \$10,844,854. Not included in those figures was \$4,750,000 in U. S. Tax Notes which were purchased for payment of taxes and which are offset against the estimated tax liability for the year. At the end of the year, working capital was \$22,449,375. Surplus increased \$1,748,297 and was \$22,175,813 at the end of the year.

Merchandise inventories on January 31, 1943, including goods in transit, amounted to \$21,675,697, a decrease of \$3,806,645 from the corresponding date in the previous year. The reduction in inventory results partly from the difficulty in obtaining merchandise under present conditions and partly from company plans anticipating the governmental inventory control regulations. Inventory on hand is currently in line with those regulations.

Total wages and compensation paid employees for the year amounted to \$21,732,823, an increase of \$4,270,111 over the \$17,462,712 paid in 1941.

The Employees' Retirement Plan which was approved by the stock-holders at the Annual Meeting in April 1942 was declared effective by the Board of Directors. During the year the company contributed a total of \$752,140 toward the current and prior service costs of the plan, which amount was included in the operating expenses for the year. This contribution approximates 3.5% of the amount of compensation paid employees for the year.

Due to the limitation in the use of construction materials under war conditions, no new stores were opened during 1942. In three cities where work was in progress at the beginning of the year, buildings were completed and existing stores moved into new and larger buildings. Additional sales area was added in forty-six stores and the fixture layouts of twenty-six stores were modernized during the year. Two stores were closed, so that at the year end, 493 stores were in operation.

All of our stores are active in the sale of War Savings Bonds and Stamps to both customers and employees. Stamps and bonds in excess of \$2,000,000 were sold during the year with the rate of sale increasing during the latter months of the year.

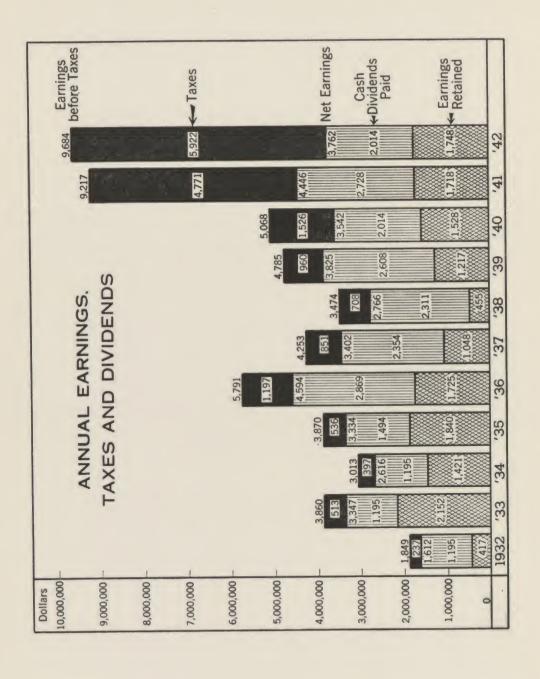
The company is proud of the 746 employees who have answered the call of their country and are now serving in the armed forces. Included in this number are 87 store managers, and approximately 50% of the average number of assistant managers and men in training to be store managers. Many of our saleswomen have resigned to accept employment in factories producing war materials.

Such changes in personnel, which will undoubtedly continue throughout the war period, place a great responsibility on those who remain for training many new people and at the same time carrying on reasonably satisfactory service to customers. They have met this challenge splendidly and we extend to them our sincere appreciation.

Current sales are at a rate substantially above last year, and at the present time merchandise is being obtained in sufficient quantity not only to replace goods sold but to increase inventories in anticipation of the normally larger volume months of the spring period. Many items and lines of merchandise are, however, no longer available, and while new lines made of non-critical materials are constantly being developed, they do not as yet give promise of full replacement of those which can no longer be obtained. It is therefore becoming increasingly difficult to assure supplies of merchandise for the second half of the year.

Chairman of the Board of Directors

President



### W. T. GRAI

AND SUBSID

### CONSOLIDATEI

Januar

### **ASSETS**

| CURRENT ASSETS   |                   |              |
|--|-------------------|--------------|
| Cash   | \$11,154,181      |              |
| United States War Savings Bonds, Series F—at cost  | 103,674           |              |
| United States War Savings Stamps (for resale)—at cost Accounts receivable.                       | 55,539<br>305,138 |              |
| Merchandise inventories, including merchandise in  | 303,136           |              |
| transit—\$2,461,423 (at not in excess of the lower of  |                   |              |
| cost or market)  | 21,675,697        | \$33,294,229 |
| OTHER ASSETS   |                   |              |
| Cash surrender value of life insurance   | \$ 1,595,834      |              |
| profits tax—estimated  | 425,000           |              |
| Advances to and security deposited with landlords—   | 120,000           |              |
| to be repaid over a term of years  | 365,090           |              |
| Amounts expended on building construction—to be repaid by owners                                 | 101 000           |              |
| Real Estate mortgages receivable   | 131,392<br>81,000 |              |
| Employees notes and accounts receivable (partly  | 01,000            |              |
| secured)   | 23,218            |              |
| Sundry accounts, claims and investments; funds in  |                   |              |
| closed banks and restricted balances (less reserve of \$45,574)                                  | 10.070            | 0.000.000    |
|  | 12,272            | 2,633,806    |
| STORE PROPERTIES, FIXTURES AND IMPROVEMENTS (At Cost)  |                   |              |
|  | \$ 5,849,581      |              |
| Buildings  | \$ 0,040,001      |              |
| Land   | 2,029,005         |              |
| Furniture and fixtures \$8,249,040   |                   |              |
| Less reserve for depreciation 3,472,450  | 4,776,590         |              |
| Alterations and improvements to leased properties  |                   |              |
| (this amount is being amortized over a period not in excess of the term of the leases involved). | 0.000.000         |              |
|  | 6,396,372         | 19,051,548   |
| DEFERRED CHARGES   |                   |              |
| Prepaid taxes, rents and insurance, supplies, etc.   |                   | 2,002,331    |
|  |                   | \$56,981,914 |
|  |                   |              |

NOTE:—The subsidiary, W. T. Grant Realty Corporation, is continge by it covering three store properties subsequently sold sub Company. There are no other contingent liabilities excep

### COMPANY

Y COMPANY

BALANCE SHEET

31, 1943

### LIABILITIES

| CURRENT LIABILITIES  Accounts payable, including liability for merchandise in transit  | ¢ 7 700 007  |              |
|--|--------------|--------------|
| in transit   | \$ 7,763,007 |              |
| within one year  | 348,515      |              |
| Accrued accounts   | 1,137,802    |              |
| Federal taxes on income—estimated . \$6,345,530 Less United States Tax Notes purchased |              |              |
| for payment of such taxes when due . 4,750,000   | 1,595,530    | \$10,844,854 |
| DEFERRED LIABILITIES   |              |              |
| Real estate mortgages and mortgage bonds payable 1944 to 1961                          | \$ 4,530,184 |              |
| Tenants deposits under leases  | 26,715       | 4,556,899    |
| RESERVES   | 20,710       | 4,330,633    |
| For repainting stores  | \$ 300,767   |              |
| For taxes or other contingencies   | 183,471      |              |
| For flood losses   | 49,885       | 534,123      |
| CAPITAL STOCK AND SURPLUS Capital stock:   |              |              |
| 5% Cumulative Preferred — par value<br>\$20.00 per share, redeemable at                |              |              |
| \$22.00 per share: Authorized 400,000 shares;  |              |              |
| issued — 350,138½ shares (in-  |              |              |
| cluding 1,304 1/4 shares in  |              |              |
| treasury) \$ 6,976,685   |              |              |
| Common—par value \$10.00 per share:  |              |              |
| Authorized 1,500,000 shares;<br>issued — 1,190,554 shares (in-                         |              |              |
| cluding 1,200 shares in treasury) 11,893,540   | \$18,870,225 |              |
| Surplus (of which \$15,295,784 was earned prior to for-                                | \$10,070,220 |              |
| mation of the parent company on November 27,   |              |              |
| 1937, and \$6,880,029 was earned subsequently) .                                       | 22,175,813   | 41,046,038   |
|  |              | \$56,981,914 |
|  |              |              |

liable on mortgages, aggregating \$259,400 at date of sale, created thereto and now under lease to and occupied by W. T. Grant ose incident to the normal course of the companies' business.

### W. T. GRANT COMPANY

AND SUBSIDIARY COMPANY

### CONSOLIDATED PROFIT AND LOSS STATEMENT

Fiscal Year Ended January 31, 1943

| SALES   |  | \$154,204,453  |
|---|--|--|
| COST OF MERCHANDISE SOLD AND OPERATING EXPENSES   |  | 142,736,506<br>\$ 11,467,947                           |
| OTHER DEDUCTIONS, less sundry income of \$67,053  |  | 32,521<br>\$ 11,435,426                                |
| DEDUCT: Provision for depreciation and amortization of lease- hold improvements Interest paid, less interest earned of \$34,524  PROFIT BEFORE FEDERAL TAXES ON INCOME Provision for federal income tax and surtax  Provision for federal excess profits tax \$4,250,000  Less refundable portion (post-war) 425,000  NET PROFIT FOR YEAR   | \$1,581,235<br>170,468<br>\$2,096,500<br>3,825,000 | 1,751,703<br>\$ 9,683,723<br>5,921,500<br>\$ 3,762,223 |
| CONSOLIDATED SURPL  | TIC  |  |
| Fiscal Year Ended January 31,   |  |  |
| riscar rear indea january 51,   | 1040   |  |
| BALANCE at February 1, 1942   |  | \$ 20,427,516  |
| ADD: Net profit for year  |  | 3,762,223<br>\$ 24,189,739                             |
| DEDUCT: Cash Dividends: On 5% Cumulative Preferred Stock — \$20.00 par value: Four quarterly dividends of 25c each, aggregating \$1.00 per share On Common Stock — \$10.00 par value: Four quarterly dividends of 35c each, aggregating quarterly dividends of 35c each, aggregating the stock is a stock of the st | \$ 348,830   |  |
| ing \$1.40 per share  | 1,665,096  |  |
| TOTAL DIVIDENDS   |  | 2,013,926  |
| BALANCE at January 31, 1943   |  | \$ 22,175,813  |

### AUDITORS' REPORT

To the Board of Directors, W. T. Grant Company, New York, N. Y.

We have examined the consolidated balance sheet of W. T. Grant Company and its subsidiary as of January 31, 1943, and the consolidated statements of profit and loss and surplus of this Company and its subsidiary for the year then ended, have reviewed the system of internal control and the accounting procedures of the companies and, without making a detailed audit of the transactions, have examined or tested accounting records of the companies and other supporting evidence, by methods and to the extent we deemed appropriate. Our examination was made in accordance with generally accepted auditing standards applicable in the circumstances and included all procedures which we considered necessary.

In our opinion, the accompanying consolidated balance sheet and related consolidated statements of profit and loss and surplus present fairly the position of W. T. Grant Company and its subsidiary at January 31, 1943, and the results of the operations of the Company and its subsidiary for the year, in conformity with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

ERNST & ERNST

New York, N. Y. March 25, 1943.

### W. T. GRANT COMPANY

# COMPARATIVE CONSOLIDATED INCOME ACCOUNTS

| 1938  | \$97,516,419 92,554,683                                | 4,961,736              | 4,855,487  | 62,694                             | 1,318,369                                   | 708,000                          | 1  |  | \$ 2,766,424 |
|---|--|------------------------|------------|------------------------------------|---|----------------------------------|--|--|--------------|
| 1939  | \$103,761,685 97,410,413                               | 6,351,272              | 6,176,342  | 55,225                             | 1,336,121                                   | 000'096                          | 1  |  | \$ 3,824,996 |
| 1940  | \$111,774,965 \$103,761,685<br>105,198,850 97,410,413  | 6,576,115              | 6,440,515  | 37,139                             | 1,335,165                                   | 1,407,000                        | 119,000                                  |  | \$ 3,542,211 |
| 1941  |  | 10,603,145             | 10,692,456 | 984'69                             | 1,405,277                                   | 2,506,000                        | 1,400,000                                | 865,000                                    | \$ 4,446,393 |
| 1942  | \$154,204,453 \$130,555,907<br>142,736,506 119,952,762 | 11,467,947             | 11,435,426 | 170,468                            | 1,581,235                                   | 2,096,500                        | 3,825,000                                | 1  | \$ 3,762,223 |
| FISCAL YEAR (Which ends January 31 of subsequent calendar year) | SALES  | OTHER DEDUCTIONS (net) | Edition.   | Interest paid less interest earned | Allowance for depreciation and amortization | Provision for federal income tax | Provision for federal excess profits tax | Provision for taxes or other contingencies | NET INCOME   |

# COMPARATIVE CONSOLIDATED SURPLUS ACCOUNTS

| FISCAL YEAR (Which ends January 31 of subsequent calendar year) | 1942         | 1941         | 1940         | 1939         | 1938                                    |
|---|--------------|--------------|--------------|--------------|---|
| SURPLUS—BEGINNING OF YEAR                                       | \$20,427,516 | \$18,708,661 | \$17,146,128 | \$15,929,588 | \$15,488,090                            |
| ADD: Net income for year as above                               | 3,762,223    | 4,446,393    | 3,542,211    | 3,824,996    | 2,766,424                               |
| Unused provision for 1937 reorganization expenses.              |              | 1            | 34,247       | 100          | 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 |
| ECITOR  | 24,189,739   | 23,135,034   | 20,722,586   | 19,754,584   | 18,254,514                              |
| DEDUCT: Preferred dividends                                     | 348,830      | 348,830      | 348,830      | 348,683      | 348,630                                 |
| Common dividends  | 1,665,096    | 2,378,708    | 1,665,095    | 2,259,773    | 1,962,434                               |
| Sundry deductions (net)   |              |              |              |              | 13,862                                  |
| SURPLUS—END OF YEAR   | \$22,175,813 | \$20,427,516 | \$18,708,661 | \$17,146,128 | \$15,929,588                            |

## COMPARATIVE CONSOLIDATED BALANCE SHEETS

| 1938   | \$ 9,992,925  | 35,415<br>399,928<br>11,680,798                                   | 22,109,066 | 535,020   | 360,396 7,478,614    | 5,393,354                          | \$41,181,727 | \$ 1,674,817<br>297,338<br>769,227<br>316,150  | 738,708    | 3,796,240<br>3,440<br>2,366,600<br>215,154                        | 6,977,165<br>11,893,540<br>15,929,588<br>\$41,181,727 |  |
|--|---|---|------------|---|----------------------|------------------------------------|--------------|--|------------|---|---|--|
| 1939   | \$ 9,039,744  | 256,315   | 22,583,665 | 546,756   | 510,505 7,451,241    | 5,586,361                          | \$42,260,296 | \$ 1,756,771   | 965,891    | 3,807,784<br>3,540<br>2,201,075<br>224,464<br>6,750               | 6,977,015<br>11,893,540<br>17,146,128<br>\$42,260,296 |  |
| 1940   | \$ 8,716,863  | 235,146   | 26,734,407 | 464,869   | 479,356<br>7,136,998 | 6,134,145                          | \$47,103,823 | \$ 4,216,350<br>958,373<br>171,900   | 1,517,063  | 6,863,686<br>16,840<br>2,367,275<br>252,196<br>24,750             | 6,976,875<br>11,893,540<br>18,708,661<br>\$47,103,823 |  |
| 1941   | \$ 8,873,834  | 308,677   | 34,714,803 | 428,543   | 7,950,669            | 6,336,767                          | \$57,320,707 | \$ 7,225,402<br>713,612<br>913,881<br>138,167  | 2,946,416* | 11,937,478<br>22,140<br>4,889,898<br>265,630<br>865,000<br>42,750 | 6,976,755<br>11,893,540<br>20,427,516<br>\$57,320,707 |  |
| 1942   | \$11,154,181  | 305,138   | 33,294,229 | 425,000   | 247,882 7,878,586    | 6,396,372                          | \$56,981,914 | \$ 7,763,007   | 1,595,530  | 10,844,854<br>26,715<br>4,530,184<br>300,767<br>183,471<br>49,885 | 6,976,685<br>11,893,540<br>22,175,813<br>\$56,981,914 |  |
| AT END OF FISCAL YEAR (January 31 of subsequent calendar year) | ASSETS: Cash United States War Savings Bonds and Stamps | Marketable securities Accounts receivable Merchandise inventories |            | herundable portion (post-war) of excess profits tax—estimated | reciated             | Alterations and improvements (net) | TOTAL ASSETS | Accounts payable Dividends payable Accrued accounts Beal estate bonds and mortages payable—current | 0          | TOTAL CURRENT LIABILITIES   | Capital stock: Preferred—5% cumulative \$20 par value |  |

'In the 1941 Annual Report, United States Tax Notes (\$1,000,000) were shown as an asset, instead of as a reduction of the tax liability.



### 493 GRANT STORES

Los Angeles, Cal. Opened, 1942

### ALABAMA (6)

Anniston Birmingham Decatur Gadsden Huntsville Mobile

### ARKANSAS (1)

Pine Bluff

### CALIFORNIA (10)

Berkeley Fresno Huntington Park Los Angeles (2) Oakland Sacramento San Jose Santa Barbara Santa Monica

### COLORADO (1)

Denver

Danbury

Derby

Danielson

Greenwich

### CONNECTICUT (26) Bridgeport (2)

Hartford Manchester Meriden Middletown Milford New Britain New Haven New London New Milford Putnam Rockville Southington Stamford Thomaston Thompsonville Torrington Wallingford Waterbury Willimantic Winsted

### DELAWARE (3)

Milford Wilmington

### FLORIDA (6)

Dover

Jacksonville Lakeland Miami Orlando Tampa (2)

### GEORGIA (7)

Albany Atlanta Augusta Brunswick Macon Savannah Valdosta

### ILLINOIS (16)

Alton
Aurora
Belleville
Chicago (3)
Decatur
East St. Louis
Elgin
Galesburg
Jacksonville
Joliet
Peoria
Quincy
Rockford
Springfield

### INDIANA (9)

Evansville
Fort Wayne
Gary
Hammond
Indianapolis
Michigan City
New Albany
Newcastle
South Bend

### IOWA (4)

Clinton Davenport Ottumwa Waterloo

### KANSAS (4)

Hutchinson Pittsburg Topeka Wichita

### KENTUCKY (2)

Louisville Paducah

### LOUISIANA (5)

Alexandria Baton Rouge Monroe New Orleans Shreveport

### **MAINE (12)**

Bangor Bath Brunswick Calais Fort Kent Gardiner Lewiston Old Town Portland Sanford Skowhegan Van Buren

### MARYLAND (4)

Baltimore Cambridge Crisfield Hagerstown

Adams

Athol

Beverly

Arlington

### MASSACHUSETTS (72)

Boston (12) Brockton Cambridge Chelsea Chicopee Clinton Danvers Easthampton Everett Fall River Fitchburg Framingham Franklin Gardner Gloucester Great Barrington Haverhill Holyoke Hudson Hyannis Lawrence Leominster Lynn (2) Malden Marlboro Medford Melrose Middleboro Milford Natick Needham New Bedford (2) Norfolk Downs North Adams North Attleboro Norwood Palmer Peabody Pittsfield

Plymouth

Reading

Rockland Salem Somerville Stoneham Taunton Wakefield Waltham Ware Watertown Webster Westfield Weymouth Woburn Worcester

### MICHIGAN (9)

Detroit (2)
Grand Rapids
Hamtramck
Kalamazoo
Lansing
Muskegon
Saginaw
St. Joseph

### MINNESOTA (4)

Minneapolis Rochester St. Paul Winona

### MISSISSIPPI (1)

Jackson

### MISSOURI (4)

Kansas City St. Joseph St. Louis Springfield

### NEBRASKA (2)

Lincoln

### NEW HAMPSHIRE (9)

Berlin Concord Derry Dover Franklin Manchester Nashua Portsmouth Rochester

### NEW JERSEY (27)

Bayonne Bloomfield Bridgeton Burlington Camden Collingswood Dover Hackensack Hoboken Jersey City (3)

### IN 39 STATES



Portland, Maine Opened, 1942

Millville
Mount Holly
Newark (2)
New Brunswick
Passaic
Paterson
Plainfield
Rahway
Riverside
Somerville
Trenton
Union City
Vineland
West New York

### NEW YORK (87)

Albany Amsterdam Batavia Both Bay Shore, L. I. Beacon Binghamton Buffalo (8) Canandaigua Carthage Catskill Corning Cortland Dansville Elmira Freeport, L. I. Geneva Glen Cove, L. I. Glens Falls Gouverneur Great Neck, I. I. Hempstead, L. I. Herkimer Hudson Falls Huntington, L. I. Ilion Jamestown Johnstown Kenmore Kingston Lackawanna Lockport Lynbrook, L. I. Mechanicville Medina Middletown New York Bronx (4) Brooklyn (2) Manhattan (5) Queens (4) New Rochelle Niagara Falls

Norwich Olean

Oneida

Oneonta

Penn Yan

Port Chester

Oyster Bay, L. I.

Patchogue, L. I.

Port Jervis Poughkeepsie Riverhead, L. I. Rochester Rockville Center, L. I. Rome Schenectady Seneca Falls Syracuse (2) Tongwanda Troy Utica Watertown Warsaw Westfield Wellsville White Plains Yonkers

### NORTH CAROLINA (10)

Charlotte
Concord
Elizabeth City
Goldsboro
Greensboro
Greenville
Hickory
Kannapolis
Kinston
Raleigh

### NORTH DAKOTA (1)

Fargo OHIO (26)

Akron Borberton Bellgire Bellevue Cambridge Canton Circleville Cleveland Columbus Connegut Dayton Delphos East Liverpool Elvria Kent Lima Mansfield Marion Middletown

New Philadelphia Newark Norwalk Portsmouth Steubenville

Toledo Youngstown

### OKLAHOMA (2)

Muskogee Oklahoma City

### PENNSYLVANIA (64)

Altoona Bangor

Carlisle Chambersburg Columbia Conshohocken Danville Elizabethtown Ellwood City Erie Freeland Greenville Hazleton Homestead Honesdale Huntingdon Jeannette Iohnstown Lancaster Lock Haven McKeesport Mahanoy City Middletown Milton Mount Pleasant Mount Union New Kensington Norristown Oil City Palmerton Philadelphia (4) Philipsburg Phoenixville Pittston Pittsburgh (2) Pottstown Pottsville Reading Sayre Scranton Shamokin Shippensburg Sunbury Torentum Titusville Towanda Uniontown

Beaver Falls

Berwick

Butler

Blairsville

Bloomsburg

### RHODE ISLAND (5)

Upper Darby

Washington

Waynesboro

West Chester

Wilkinsburg

Williamsport

Windber

York

Newport Pawtucket Providence West Warwick Woonsocket

### SOUTH CAROLINA (3)

Charleston Columbia Greenville

### TENNESSEE (5)

Bristol Chattanooga Kingsport Memphis Nashville

### **TEXAS (13)**

Abilene
Beaumont
Brownsville
Corpus Christi
Dailas
El Paso
Fort Worth
Galveston
Houston
Port Arthur
San Antonio
Waco
Wichita Falls

### UTAH (2)

Ogden Salt Lake City

### VERMONT (5)

Bennington
Burlington
Newport
St. Johnsbury
Springfield

### VIRGINIA (13)

Charlottesville
Clifton Forge
Danville
Fredericksburg
Norfolk
Harrisonburg
Hopewell
Lynchburg
Newport News
Petersburg
Portsmouth
Richmond
Roanoke

### WEST VIRGINIA (6)

Beckley Clarksburg Elkins Huntington Parkersburg Weston

### WISCONSIN (7)

Fond du Lac Green Bay Madison Milwaukee (2) Oshkosh Sheboygan





